Multilevel Governance for European Industrial Policy

Policy Seminar

Tuesday, 1st December 2026

9:00 – 14:30

@ NH Collection Genova Centro, Genoa

Industrial policy has returned to the centre of the European agenda, bringing with it the question of how to govern it across multiple levels, institutions and instruments. Due to lack of EU central fiscal capacity and decentralised decision-making, there are a number of limitations on the range of available tools, effectiveness and scale of European industrial policies. As a result, the EU finds it difficult to pursue the large-scale ambitious industrial policies of the kind the US and China are doing. In this Policy Seminar we will discuss how to overcome these limitations and to reform the governance of the European industrial policy in order to make it more ambitious, strategic and impactful.

The first part of the Policy Seminar will be devoted to the presentation and discussion of the Policy Study *"Governance for European Industrial Policy: Coordination, Planning, and Fiscal Capacity",* produced by a group of researchers and coordinated through collaboration of several progressive foundations – FEPS, Fondazione DEMO, Fondazione Gramsci and the Kalevi Sorsa Foundation. The study proposes a multilevel architecture built around an Industrial Strategy Board linking the Commission, Member States and regions, with strategic missions translated into Pacts, clear conditionality and shared monitoring. It also assesses the Commission's proposal for a European Competitiveness Fund under the 2028–2034 MFF and suggests corrections. It also advances a targeted proposal to align fiscal rules with the new state-aid flexibility, so that national aid approved by the Commission does not count against the expenditure path under the Stability and Growth Pact.

The second part of the Seminar will open a discussion with scholars, policymakers and representatives of cities and regions around the themes raised in the Study. We will pay special attention to the regional dimension of industrial policy and to how European industrial policy can be made coherent, legitimate and effective on the ground.

The seminar is organized by FEPS in cooperation with Fondazione DEMO and Fondazione Gramsci.

This event is produced with the financial support of the European Parliament. It does not represent the views of the European Parliament.

Agenda

9:00–9:15 Welcoming remarks by the organisers

- **Nicolas Schmit**, President, FEPS
- **Alberto Bortolotti**, Fondazione DEMO
- **Silvio Pons**, Fondazione Gramsci

9:15–9:30 Keynote greetings

- **Silvia Salis**, Mayor of Genoa

9:30–10:45 What Governance and What Instruments for a New Era of European Industrial Policy?
Presentation of the FEPS Policy Study by:

- **Antti Ronkainen**, Just Transition Expert, Kalevi Sorsa Foundation
- **Donato di Carlo**, Assistant Professor in Political Economy at LSE
- **Rosalba Famà**, Postdoctoral researcher, Institute of European Policy Making, Bocconi University
- **Simone Oggionni**, Adjunct Professor of Industrial Policy at UNICAS, National Coordinator, PD Industry Forum

Comments by:

- **Daniela Felisini**, Full Professor of Economic History at Università degli Studi Roma Tor Vergata and Fondazione Gramsci
- **Fabio Masini**, Full Professor of History of Economic Thought at Roma Tre University

Moderated by **Anna Kolesnichenko**, Policy Analyst, FEPS, and followed by Q&A with the audience

10:45–11:00 Coffee break

11:00–12:15 Reindustrialising Italy and Europe: a progressive approach

Introductory remarks: Prof. **Maria Eleonora Guasconi** (Coordinator of the PhD Programme in European Studies, University of Genoa)

- **Paolo Guerrieri**, Former Senator of Italy, Professor at the College of Europe and at the Sapienza University
- **Maria Letizia Giorgetti**, Associate Professor of Applied Economics at the University of Milan
- **Irene Agnolucci**, Research Fellow at Bocconi University, Adjunct Professor in European Union law

This event is produced with the financial support of the European Parliament. It does not represent the views of the European Parliament.

- **Brando Benifei**, MEP S&D group
- **Andrea Orlando**, National Head of Industrial Policy, Democratic Party (PD)

Moderated by **Anna Colombo**, former S&D Secretary General, and followed by Q&A with the audience

12:15–13:15 Regions, Cities and the New European Industrial Policy

- **Leonardo Marras,** Tuscany Regional Minister for the Economy
- **Emanuele Cani**, Regional Minister for Industry, Autonomous Region of Sardinia
- **Matthias Kollatz**, Berlin Economy Minister (**tbc**)

Moderated by **Anna Colombo**, former S&D Secretary General, and followed by Q&A with the audience

13:00–13:15 Concluding remarks

- **Laszlo Andor**, Secretary General, FEPS

13:15–14:30 Networking lunch

European Parliament

This event is produced with the financial support of the European Parliament. It does not represent the views of the European Parliament.